

Hours Not Worked Louisville Free Public Library



KPI Owner: Belinda Catman

Process: Time and Attendance

Baseline, Goal, & Benchmark	Source Summary	Continuous Improvement Summary
Baseline: FY 12 Avg. Rate = 3.5% Goal: Reduce Hours Not Worked to no more than 3% of Total Hours (588,131 * 3% = 17,644 for FY 2014). Benchmark: Local Gov't = 2%	Data Source: Pay. Time Report Peoplesoft Goal Source: Dept Leadership Team Benchmark Source: Bureau Labor Statistics	Plan-Do-Check-Act Step 4: Generate and prioritize potential solutions Measurement Method: Total # of hrs per month employees were not at work performing normal job functions (excludes vacations & holidays) Why Measure: Better understand culture impact on employee attendance Next Improvement Step: Implement departmental sick leave policy.

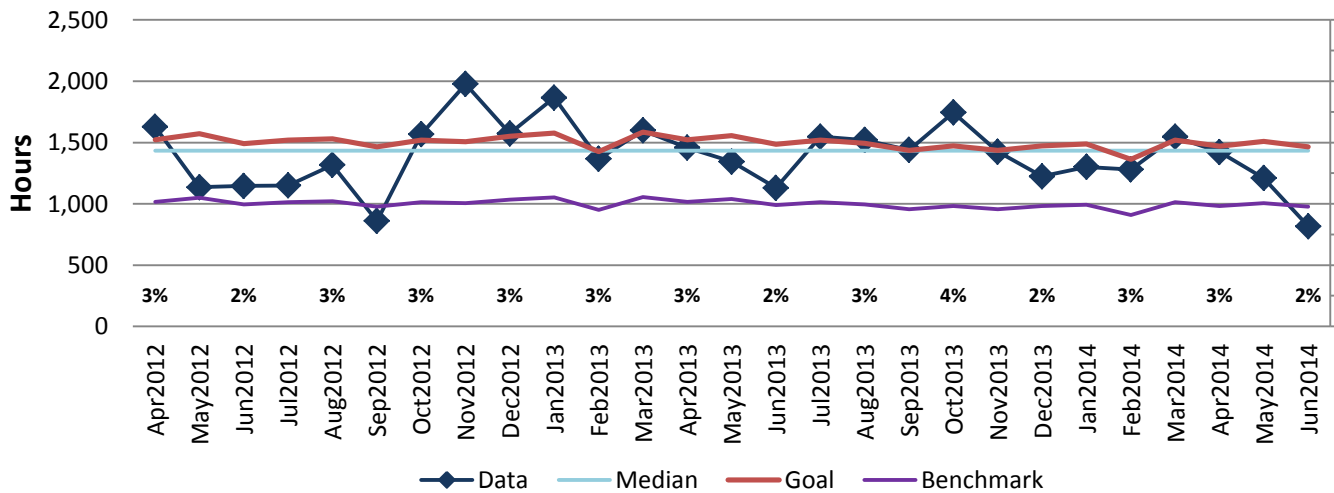
How Are We Doing?

Jul2013-Jun2014 12 Month Goal	Jul2013-Jun2014 12 Month Actual		Jun2014 Goal	Jun2014 Actual	
17,644	16,476		1,466	817	
Hours	Hours		Hours	Hours	

Hours Not Worked



Good



Jul2013-Jun2014 Pareto Analysis

